

# KEY FIGURES 2025

TOTAL LIQUIDITY\* (€M)

## 5,088

ex-infrastructure. Includes undrawn credit lines (€1,008 million). \*More information on Alternative Performance Measures section.  
**5,320€M in 2024**

CONSOLIDATED NET DEBT\* (€M)

## -1,341

ex-infrastructure project companies. \*More information on Alternative Performance Measures section.  
**-1,794 €M in 2024**

REVENUES (€M)

## 9,627

2025

## 9,148

2024

## +5.2%

(+8.6% in like-for-like terms)

compared to 2024

<p>CONSTRUCTION ORDER BOOK (€M)</p> <p><b>17,438</b></p> <p><b>+4.1%</b></p> <p>compared to 2024</p>	<p>SERIOUS INJURY AND FATALITY FREQUENCY RATE <sup>(1)</sup></p> <p><b>17.80%</b></p> <p>compared to 2022</p> <p><sup>(1)</sup> SIF -FR= no. (serious accidents + fatalities)*1,000,000/no. hours worked. Includes employees and contractors.</p>
<p>ELECTRICITY FROM RENEWABLE SOURCES</p> <p><b>100%</b></p> <p>in 2025</p>	<p>CO<sub>2</sub> EMISSIONS SCOPE 1&amp;2 TCO<sub>2</sub> EQ</p> <p><b>-45.64%</b></p> <p>in absolute terms compared to 2020</p>
<p>TOTAL TAXES* (€M)</p> <p><b>950</b></p> <p>*Supported, paid and collected in 2025</p>	<p>BENEFICIARIES OF SOCIAL PROJECTS*</p> <p><b>399,000</b></p> <p>beneficiaries of Stronger Together, Social Infrastructure and other programs.</p> <p>*Direct beneficiaries of social programs according to the B4SI - LBG methodology</p>
<p>WORKFORCE AT YEAR-END*</p> <p><b>22,609</b></p> <p>*as of December 31, 2025</p>	