

# MAIN MARKETS

REVENUES

**€3,485**

MILLION

ADJUSTED EBITDA

**€927**

MILLION

WORKFORCE

**4,948**

REVENUES

**€2,228**

MILLION

ADJUSTED EBITDA

**€255**

MILLION

WORKFORCE

**6,988**

REVENUES

**€1,891**

MILLION

ADJUSTED EBITDA

**€214**

MILLION

WORKFORCE

**6,297**

UNITED STATES



POLAND



SPAIN



REVENUES

€804

MILLION

ADJUSTED EBITDA

-€16

MILLION

WORKFORCE

1,148

UNITED KINGDOM



REVENUES

€371

MILLION

ADJUSTED EBITDA

€23

MILLION

WORKFORCE

1,262

CANADA



REVENUES

€279

MILLION

ADJUSTED EBITDA

€32

MILLION

WORKFORCE

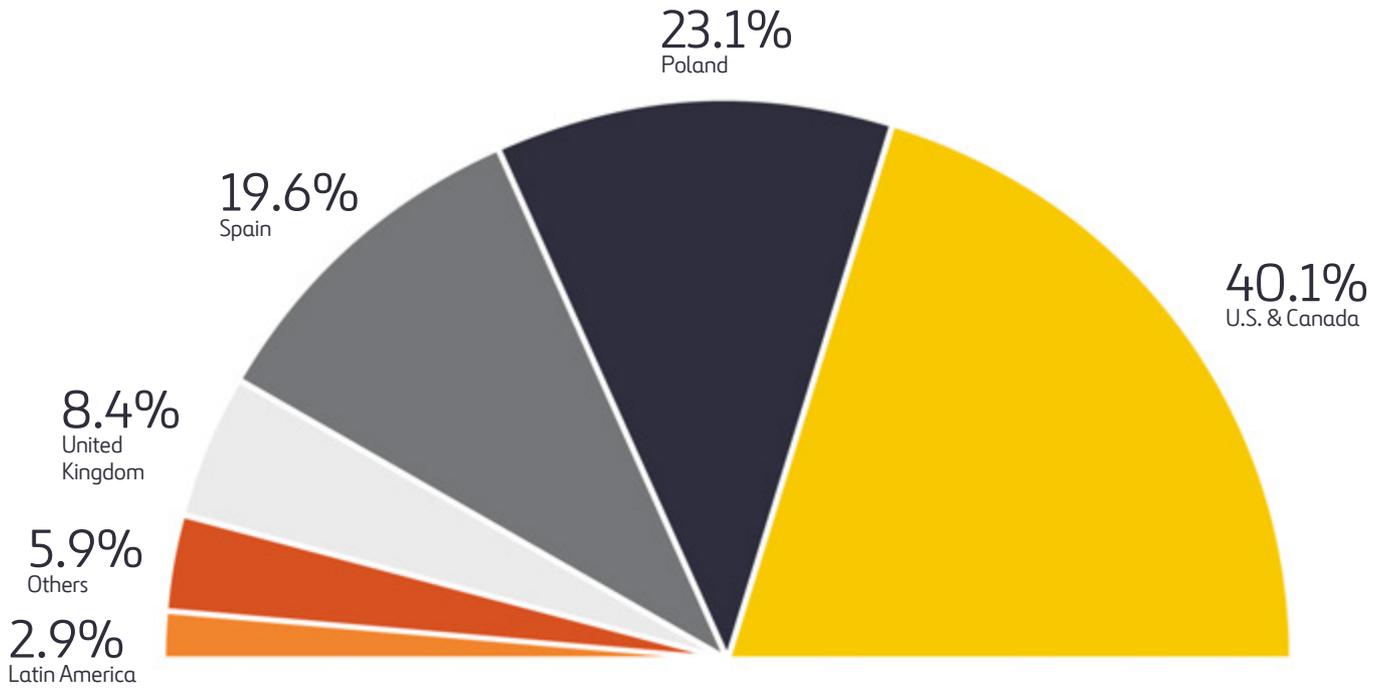
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LATIN AMERICA



MAIN MARKETS

REVENUES BY GEOGRAPHY



ANALYSTS' VALUATION\*

U.S. & CANADA	POLAND	SPAIN
<b>86%</b>	<b>4%</b>	<b>3%</b>
INDIA	REST OF WORLD	
<b>3%</b>	<b>4%</b>	

\*Analysts' consensus valuation as of December 2025. Refers to sell-side research analysts covering Ferrovia who share their sum of the parts. The consensus refers to the average of the analysts valuation per country.