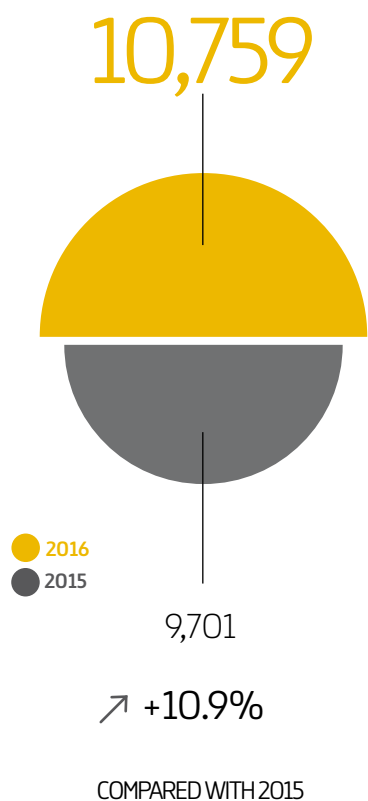


## KEY FIGURES

### REVENUES (M€)



### CAPITALIZATION (M€)

12,450

↘ -18.5%

AS OF 12/31/2016

### ORDER BOOK (M€)

33,519

CONSTRUCTION



9,088

SERVICES



24,431

↗ +6.3%

COMPARED WITH 2015

### WORKFORCE AT YEAR-END

96,001

↗ +29.7%

EMPLOYEES VS 2015

### OPERATING CASH FLOW (M€)

995

↗ +11.9%

(EXCL. INFRASTRUCTURES)

### NET CASH (M€)

697

(EXCL. INFRASTRUCTURES)

## 2016 MILESTONES

### JANUARY



Entry in Slovakia with the award of the Bratislava beltway

### FEBRUARY

Purchase of SIEMSA to boost the industrial services business in Spain



Sale of Chicago Skyway and stakes in Irish highways

### MARCH



Award of a high-speed rail section in California, USA

Start of social water and social inclusion projects in Colombia, Peru, Spain, Uganda, Mozambique and Senegal

Maintenance contract for 370 km of roads in the East Midlands, UK

### APRIL



Acquisition of Pepper Lawson in the USA

Financial closure of the highway in Atlanta, the first project with a tax-exempt loan in the USA

Creation of the Digital Hub to implement the company's digital transformation strategy

### MAY

Acquisition of the Australian services company Broadpectrum



Partner of the UN advisory group to promote the new Sustainable Development Goals

### JUNE

Agreement for the sale of a stake in two Portuguese toll roads

Record traffic on the 407 ETR highway in Toronto, Canada

AECA Award for Business Transparency



Opening to traffic of PHASE I of the 407 EAST toll road in Toronto, Canada